

Overcoming the Seafarer Crisis: Enabling Crew Changes and Repatriation

The Covid-19 pandemic has created an unprecedented crew change crisis which has led to hundreds of thousands of seafarers being impacted and in many instances left stranded on ships¹, beyond the expiry of their contracts. Despite significant efforts by international organizations, governments, industry associations, labor unions, NGOs and individual companies including the adoption on 1 December 2020 by the UN General Assembly of a resolution on International cooperation to address challenges faced by seafarers as a result of the COVID-19 pandemic to support global supply chains², the issue is still far from resolved.

This is not an acceptable way to treat seafarers, who are the frontline workers of the maritime industry carrying 90% of global trade. Fatigue after extended periods at sea has significant consequences on the physical and mental wellbeing of seafarers. It also increases the risk of maritime incidents and environmental disasters, and poses a wider threat to the integrity of global supply chains, which depend on safe and reliable maritime transport.

This is why a taskforce of stakeholders from across the maritime value chain has identified the following key issues preventing crew changes, that require urgent action:

- While high-quality health protocols have been adopted internationally, they have not been consistently implemented in practice. This has led authorities to perceive seafarers as a Covid-19 risk, which has limited the possibilities of crew changes.
- Implementing high-quality crew change protocols will reduce the economic risk of disrupted supply chains but will lead to increased short-term costs.
- The disruption of international air travel has reduced the number of flights, causing connectivity issues between major crew change hubs and major seafaring nations, which has complicated crew changeovers.

Taking action to deliver on our shared responsibility

We, the signatories to The Neptune Declaration on Seafarer Wellbeing and Crew Change, recognize that we have a shared responsibility to ensure that the current crew change crisis is resolved as soon as possible and to use the learnings from the crisis as an opportunity to build a more resilient maritime supply chain.

We believe that the most effective way of addressing the crew change challenge and building a more resilient maritime logistics chain, is by working together across the value chain with industry stakeholders, organizations and with governments to implement solutions that work in practice.

Therefore, we commit to take action to resolve the crew change crisis, based on our position and role in the value-chain, thereby ensuring the rights and wellbeing of the seafarers supporting global supply chains. We call on our peers and other stakeholders, in particular relevant government bodies, to join us in our efforts.

^{1 &}lt;a href="http://www.ilo.org/global/about-the-ilo/newsroom/news/WCMS_755390/lang--en/index.htm">http://www.ilo.org/global/about-the-ilo/newsroom/news/WCMS_755390/lang--en/index.htm

^{2 &}lt;a href="https://www.undocs.org/en/A/75/L.37">https://www.undocs.org/en/A/75/L.37

To make tangible improvements, the following actions should be implemented:

Recognize seafarers as key workers and give them priority access to Covid-19 vaccines

Seafarers should be recognized as key workers by all governments in line with the UN General Assembly resolution adopted on 1 December 2020 and the transition of seafarers across borders should be facilitated based on internationally agreed, high-quality health protocols.

Governments and other stakeholders should work together with the maritime industry to ensure that seafarers, irrespective of their nationality, get priority access to Covid-19 vaccines alongside other key workers and health care professionals in recognition of their critical role in global supply chains and trade. This should include developing protocols that ensure vaccinations are correctly certified and effectively administered to seafarers as well as establishing a standardized format for health passes that contain tamper proof information about vaccination and testing status to facilitate crew changes.

Establish and implement gold standard health protocols based on existing best practice

The maritime industry and governments should implement *The Recommended Framework of Protocols for ensuring safe ship crew changes and travel during the Coronavirus (COVID-19) pandemic*³ which has been recognized by the International Maritime Organization.

To minimize the risk of Covid-19, to build trust that crew changes can be carried out in a safe manner, and to ensure that the measures taken can be universally accepted, the implementation of the Framework of Protocols should be based on the highest practicable standards. The STAR Crew Change Protocols⁴, which are based on existing best practice, are thus recommended for industry-wide adoption.

Increase collaboration between ship operators and charterers to facilitate crew changes⁵

Facilitating crew changes based on high-quality health protocols is a shared responsibility which will create benefits for all by minimizing the risk of Covid-19 spread on vessels, minimizing the risk of disruptions to global supply chains, while contributing to maritime safety and the wellbeing of seafarers.

Ship owners and charterers should share relevant information transparently and collaborate to ensure that necessary crew changes can be carried out with the least impact possible in terms of cost and delays. The owner should provide the charterer with as much notice as possible on intended crew changes, while the charterer should make all reasonable efforts to accommodate crew changes including when the vessel has to make a reasonable deviation.

No charter contracts should contain clauses preventing necessary crew changes from being carried out, as the aggregate effect of such clauses could be a serious obstacle to the safe operation of maritime trade and the protection of the wellbeing and rights of seafarers.

By implementing high-quality health protocols, ship owners can reduce the risk of trade disruption due to Covid-19, which also creates benefits to charterers. These benefits should be reflected in chartering decisions to create incentives for shipowners to implement high-quality health protocols and be transparent about actions taken as well as costs incurred.

• Ensure air connectivity between key maritime hubs for seafarers

The aviation industry should work together with the maritime industry to ensure that airlift capacity is established between major crew changing hubs and seafaring nations.

Additionally, the aviation and maritime industries as well as governments – involving all relevant ministries and agencies – should work together to establish a universally accepted and harmonized framework of standards for the validation of trusted health data for seafarers to facilitate border crossing and ensure the long-term resilience of air connectivity.

The reference is to the latest version of the Protocols, last updated on 22nd April 2021: MSC.1-Circ.1636 - Industry Recommended Framework Of Protocols For Ensuring Safe Ship Crew Changes And Travel.pdf (imo.org)

⁴ http://www.globalmaritimeforum.org/content/2020/12/The-Neptune-Declaration-STAR-protocols.pdf

A group of charterers from both the wet and dry bulk sectors has outlined a set of best practices they have used to turn the Neptune Declaration recommendations into concrete action: http://www.globalmaritimeforum.org/content/2021/05/
The-Neptune-Declaration-Best-Practices-for-Charterers.pdf

2020 Bulkers 3Seas Shipping 7SHIPPING

A

A. M. Nomikos Transworld Maritime Agencies

A. P. Møller-Mærsk A. Pérez y Cía ABC Maritime

Aderco International

ADNOC Logistics & Services Adriatic Crewing and Maritime

Agency

Advanced Polymer Coatings

Advent International

Airports Council International (ACI)

World Alandia

Alassia NewShips Management

Alberta Shipmanagement

Asahi Shipping Alfa Laval

Alfa Ship & Crew Management Algeciras Bay Port Community (COMPORT)

Allmode Global

All-Ukrainian Association of Crewing

Companies

Alma Maritime Group Corporation

ALP Maritime Services
Altera Infrastructure
Amazon Crew Services
AMCF - Agents Maritimes et
Consignataires de France

American Express Global Business

Travel

American Maritime Services

AMSOL - African Marine Solutions

Anchor SM (Singapore)

Anglo-American

Anglo-Eastern Univan Group

Anker Crew Insurance

Anosis Maritime

Anglo International Shipping

Operations

Anthony Veder Group

APeopleBusiness

Apex Ship Management

Apollo Ship Management

APORMAR Seafarers Portuguese

Agency

Apostleship of the Sea of the United

States of America
AqualisBraemar LOC

Aquatrade

ARCADIA SHIPMANAGEMENT

Ardmore Shipping

ARGELAN SHIPS SERVICE

Argo Crew

Armateurs de France

Asahi Shipping

Ashley Chartering Limited Asiatic/Atlantic Lloyd Group

ASP Crew Management Group

Assarmatori

Associated Steamship Agents

Association of German Shipmasters

and Ship Officers

Association of Malaysia's Maritime Professionals/IKHTISAS KELAUTAN

MALAYSIA (IKMAL)

Association of Marine Pilots Ireland

Atlantic Ship Management

Atlantska Plovidba
Atlas Marine Valves
Atlas Professionals
Atlas Sea Group
Atlas Ship Supply
ATPI Marine & Energy
Auerbach Schifffahrt

Australasian Institute of Marine

Surveyors

Australian Mariners' Welfare Society

Australian Seafarers' Welfare

Council

AV Global Marine Avance Gas Holding

AVB Ahrenkiel Vogemann Bolten

В

Bahri Ship Management Bao-Island Enterprises

BAO-NYK Shipping BBC Chartering

Belships Management (Singapore)

BEMAC Corporation Ben Line Agencies Berge Bulk

BHN Shipping Group

Bibby Marine

BIMCO

Black Sea Contractors Blackbird Air Charter

Blue Ocean Marine and Offshore

Solutions

Blue Planet Shipping

BMT

Bodrum Mariners Association

Boers Crew Services - a part of the

BCS Group

Borealis Maritime

BOURBON

BP

Brentwood Communications
Bridgefort Crew Management
Briese Crew Management

Briese Schiffahrts

BTH Business Travel Hamburg

Bureau Veritas Burmester & Vogel Burnley Marine Services

BW Group

Columbia Shipmanagement

Compagnie Maritime Nantaise - MN

Concordia Maritime Doun Kisen C Solutions Confidence Shipping Company Drew Marine USA Camellia Line CONFITARMA - Italian Shipowners' Dromon Bureau of Shipping Association Canarship dship Carriers Contships Management Cape Shipping **Dufferin Maritime** Corpus Christi International Capital - Executive Ship Dynarep Shipping Consultants Seamen's Center Management E COSCO SHIPPING Lines Capital Gas Ship Management **Eagle Bulk Shipping** CoShip Capital Ship Management **Eagle Industry** Cosmos Agency Caralb Marítima Eastern Pacific Shipping CPO Containerschiffreederei Caravel Group **EDT Offshore Group** Cross Ocean Air & Sea Project Cardinal Maritime Limited Element Shipmanagement Logistics Network Caraill Ocean Transportation **Crowley Maritime Corporation** Carisbrooke Shipping Cusack & Co **Elvictor Group** Celsius Shipping **Emarat Maritime** Cymona Shipping Management Centrum Marine Consultancy **Emirates Ship Investment Company** Cyprus Shipping Chamber CF Sharp Crew Management Cyrus EMS-Fehn-Group Channel Bunker Services **ENESEL Group** Charles Taylor Investment **ENL Services** Management Company d'Amico Soc. di Navigazione **Enterprises Shipping and Trading** Chevron Shipping Company D. Oltmann Reederei **EP Resources** China LNG Shipping (International) Daihatsu Diesel **EPI Group Holdings** China Merchants Energy Shipping Daikin MR Engineering Epic Gas (Singapore) Daiwa Kisen **EPSCO Group** Chios Navigation (Hellas) Danaos Shipping Ernst Jacob Chuqoku Marine Paints Danica Crewing Specialists Esenyel Partners - Lawyers & CIS Karkont Inspection Services -Danz & Tietjens Schiffahrtsgruppe Turkey Consultants Dee4 Capital Partners **ESGPlus** Citi DEFMED - D.F.U. MARITIME FACULTY Esvagt **CLC Projects** ALUMNI ASSOCIATION IZMIR TURKEY Euronav Cluster Maritime Français Demurrage Desk European Community Shipowners' CMA CGM Group Denholm Group **Associations** CMAF- Comité Marseillais des Deutsche Seemannsmission Evergas Armateurs de France DFDS **Evergreen Marine Corp CNMAR Shipping DHT Holdings** EveryWay Travel Coastal Shipping Limited Diamond S Shipping Excelerate Technical Management Coaster Ship Owners and Operators Diana Shipping Services Association (KOSDER) **Executive Ship Management** Döhle Seafront Crewing (Manila) Columbia Cruise Services

Donnelly Tanker Management

Dorian LPG Management

EXMAR

Council

Exporters Competitive Maritime

GFS Ship Management Honda Heavy Industries Federal Fleet Services Global Marine Group Hong Kong Liner Shipping Association F. Laeisz Global Maritime Consultants Group Hong Kong Shipowners Association Global Maritime Forum Fednay Hong-Kong Maritime Museum Fidelity International Global Seaways Horizon Maritime Offshore Golar LNG Filipino Association for Mariners' Employment (FAME) Horizon Maritime Services **Gram Car Carriers** Houston International Seafarers' Filipino Shipowners' Association Golden Ocean Center (FSA) Gorrissen Federspiel Human Rights at Sea Filistos ASCOT Grieg Star Hunterlink EAP First Ship Lease Trust Grieg Maritime Group Flagship Ship Agencies Grimaldi Group Fleet Management **Grindrod Shipping** Ibamari Shipbuilding FLEX LNG Grupo Stier **ID Shipping Agency FONASBA** Gulf Energy Maritime (GEM) **IDWAL** Foreign Owners Representatives and Gungen Denizcilik ve Ticaret Ianazio Messina & C. Ship Managers Association Gunvor **IHI Power Systems** Foremost Group **IMC Shipping** н Foresight Group **INCARGO** H. Vogemann Group Frontline Ince Hachiuma Steamship FrontM Limited **Inchcape Shipping Services** Hadley Shipping Group Fuaro Indeets Consulting Hafnia Pools France LNG Shipping ING Halkidon Shipping Corporation Fratelli Cosulich Inmarsat Freeport Ship Services Halcyon Recuitment Institute of Marine Engineering, Hamanaka Chain Manufacturing Fukujin Kisen Science & Technology Hammonia CrewCo **FUKUSHIMA** Indian Maritime Foundation Hammonia Reederei **FURUNO ELECTRIC** INTERCARGO - International Hapag-Lloyd Association of Dry Cargo Shipowners HarpainGas InterManager - - International **G** Travel Harren & Partner Association of Ship and Crew G2 Ocean Managers Hartmann Dry Cargo Germany GAC International Association of Hartmann Gas Carriers Germany GasLog Classification Societies (IACS) Hellas Confidence Shipmanagement Gazocean International Association of Hellespont Ship Management Gearbulk Norway Geophysical Contractors (IAGC) Helm Specialist Recruitment Genco Shipping & Trading International Association of Ports Hempel Genid Shipping & Logistics and Harbours **HMM** International Bunker Industry GERMAN MARINE AGENCIES

Höegh Autoliners

Höegh LNG

German Nautical Association

founded 1868

Association

International Chamber of Shipping

International Christian Maritime Association International Congress of Maritime Museums (ICMM) International Federation of Shipmasters' Associations International Harbour Masters' Association International Life-saving Appliance Manufacturers' Association (ILAMA) International Marine Contractors Association International Marine Purchasing Association (IMPA) International Maritime Association of the Philippines (INTERMAP) International Maritime Employers' Council International Parcel Tankers Association International Seafarers' Welfare and Assistance Network (ISWAN) International Seaways International Ship-Owners Alliance of Canada (ISAC) International Support Vessel Owners' Association International Transport Workers' Federation International Union of Marine Insurance (IUMI) Internavis Internship Navigation Interorient Shipmanagement INTERTANKO Ionic IQrew Management (IQM) **IRIS Security** Irish Institute of Master Mariners IS Container **ISGAM**

Island Navigation Corporation

International Limited

Island Sailors Maldives
Isle of Man Maritime
ISM Shipping Solutions
ITF Seafarers' Trust
ITU Maritime Faculty Alumni
Association (ITU Denizcilik Fakultesi
Mezunları Dernegi)

J

J&J Denholm
Japan Marine United Corporation
Japan Radio
JBG Shipping Agency
JCRS
Jebsen PTC

John T. Essberger

Joint Ship Manning Group (JMG)

Junge & Co. Versicherungsmakler

JIFMAR OFFSHORE SERVICES

Jebsen PTC Maritime

K

K Line Ship Management (Singapore)
KAMER Marine Denizcilik
Kaptanoglu Shipping
Kawasaki Heavy Industries
Kawasaki Kisenn Kaisa ("K" LINE)
KOTUG group of companies
Kristian Gerhard Jebsen Skipsrederi
KTU Maritime Transportation and
Management Engineering Alumni

Kumiai Navigation Kumiai Senpaku KVH Industries Kyklades Maritime Kyla Shipping Kyoei Tanker

Association (KTU DUIM MD)

L

LADOL Free Zone

Lampe & Schwartze Marine Underwriting Landbridge Ship Management (HK) Latsco Marine Management Lauritzen Bulkers Lauritzen Kosan Lemissoler Leonhardt & Blumbera Shipmanagement Leth Agencies Let's Talk Supply Chain Liberian Registry Lighthouse Shipmanagement Phils Lindholm Shipping LLC Novikontas Kaliningrad Lloyds' Register Lloyd's Register Foundation Load Line Marine Logbridge (UK Southhampton) Lomar Shipping **London Ship Managers** Louis Dreyfus Armateurs Louis Dreyfus Company Lubeca Marine Management Lucent Global Ship Services

M

MarCoPay

Lydia Mar Shipping Co.

M.T. Maritime Management (USA)
MAC Equity Maritime Services
Mærsk Drilling
Maersk Supply Service
Mærsk Tankers
Maestro Shipmanagement
Magsaysay MOL Ship Management
Magsaysay People Resources
Corporation (MPRC) / Magsaysay
Maritime Corporation (MMC)
Manabe Zoki
Manaco Marine

Mare Supply & Services
Marfin Management Monaco,
Managers for Topic Fleet
Marin Shipmanagement

Marine & Offshore Div., Bureau

Veritas Japan Marine Benefits Marine Capital

Marine One (Private) Limited

Marine Services Group

Marine Tours

Marine Transport Workers Trade

Union of Ukraine

Marine Underwriting Services

MARINO Party-List

Maritima

Maritima Del Estrecho Gib

Maritime Association of Shipowners,

Shipmanagers & Agents Maritime Industry Australia

Maritime Trainer
Marlow Navigation

Marsh

Marshal Ship Management

Martracon Group

MarTrust Corporation

MarynarzSwiata.pl - The Polish

Seafarer Blog MasOceans

Mastermind Shipmanagement Mastership (MASTER MARITIME

AGENCIES)

Matrix Ship Management

MCC Maritime Competence Center

McNeal Law Firm

HURTWORKINGOFFSHORE.com

Melbourne Maritime Heritage

Network

Memisoglu Kurun Law Firm Mental Health Support Solutions Merchant Navy Welfare Board Metrostar Management
MF Shipping Group
MH Bland Group

Michele Bottiglieri Armatore

Milaho

Ministry to Seafarers Vancouver
MINSHIP Shipmanagement

Mintro

MISC Group comprising MISC Bhd, AET and Eaglestar Marine Holdings

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Mitsubishi Ore Transport Mitsubishi Shipbuilding

Mitsui E&S Shipbuilding Company

Mitsui O.S.K. Lines MK Centennial Maritime (Netherlands)

MK Centennial Maritime (Singapore)

MM Marine

MMA Offshore Limited MOL LNG Transport

MOL LNG Transport (Europe)
MOL LNG Transport (Asia)
MOL Ship Management
MOL Ship Management (S)

MOL Tankship Management

Mondiale VGL

MPC Container Ships
MR Marine Group
MRM Philippines

MSC Crewing Services Philippines
MSC Mediterranean Shipping

Company

MSea Management MTM Ship Management

Multiport Ship Agency Network

Munich Re Syndicate

MURELOIL

N

Naftomar Shipping and Trading

Nagasaki Sempaku Sobi Nakakita Seisakusho Namura Shipbuilding

National Maritime Museum,

Greenwich Nautilus Labs Naviera Ultranav

Navig8 Chemical Tankers

Navigator Gas

Neda Maritime Agency Neptune Dry Management

Neptune Lines Shipping & Managing

Enterprises

NET Ship Management

Netvision Nihon Shipyard Niovis Shipping

Nippon Kaiji Kyokai (ClassNK)

Nippon Pusnes Nissen Kaiun Nitta Kisen Kaisha Norbulk Shipping UK

Norden

Nordic Bulk Carriers

Nordic Hamburg Shipmanagement

Nordic P&I Group Norse Shipholding

Norstar Ship Management

North American Maritime Ministry

Association

Northern Lighthouse Board Norwegian Coastal Shipowners

Northern Marine Group

Norwegian Shipowners' Association

Nova Marine Carriers

NRP Finans

NRP Maritime Asset Management

NSB Group

NYK Bulk & Projects Carriers

NYK Bulkship (Asia)

NYK Bulkship (ATLANTIC)

NYK Bulkship (Korea) **NYK Cruises** NYK Energy Transport (Atlantic) NYK Energy Transport (USA) NYK FIL Maritime E-Training **NYK Line** NYK LNG Shipmanagement (UK) NYK LNG Shipmanagement NYK Shipmanagement NYK-FIL Ship Management NYK-TDG Maritime Academy **OBT Shipping Group** Ocean Networks Express Ocean Technologies Group Oceanwide Expeditions Odfjell SE Offshore & Specialist Ships Australia Olympic Shipping & Management OMA Group West Africa Oman Shipping Company **OMS Group** OneLearn Global Limited Orange Marine Orient Overseas Container Line ORION Reederei Ortaköy Maritime Alumni Association Oshima Shipbuilding Osiris Consultants Oskar Wehr KG **OSM Maritime** OSPR - The Offshore Safe

P

P&O Maritime Logistics Pacific Basin Shipping Pacific Carriers Limited PACIFIC GAS

Professionals Register

Pacific International Lines
Pangaea Logistics Solutions
Penascop Group
Petredec
PetroStrat
Philippine Association of Manning
Agencies and Ship Managers
[PAMAS]

Philippine Transmarine Carriers
Philippine-Japan Manning
Consultative Council (PJMCC)
Phoenix Shipping Group

Pleiades Shipping Agents

Pole Star

Polski Zwiazek Przedsiebiorcow Zeglugowych (Polish Shipping Companies Association)

Ponant

Port Arthur International Seafarers' Center

Ports Australia POSH Fleet Services

POSH Saudi

Potentia Unleash The Power of

People

Precious Shipping PCL PREVENTION at Sea

Prime's Bunkersplus Services

probunkers

Project Cargo Weekly

Promar

Promare | Rabb Carvalho Advogados

PROPEL Social
PSA International

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Q88

Qatar Gas Transport (Nakilat)
Queensway Navigation
Queensway Services
Owest Maritime

R

Rederiet Stenersen Reederei Bernd Sibum Reederei Hamburger Lloyd "Reederei Nord Shipmanagement on behalf of

REEDEREI NORD Group"

Reederei Zurich

Republic of the Marshall Islands

Maritime Administrator

Ridgebury Tankers

RightShip Rio Tinto RISK4SEA

Rocktree Logistics

Roll Group

Royal Association of Netherlands Shipowners (KVNR)

S

S5 Agency World Safe Bulkers

Safe Bulkers Management

Safebridge

Safety Management Overseas

SAFETY4SEA

Saga Shipholding (Norway)

Saga Welco Sailors' Society Samudera Indonesia Santoku Senpaku

Sarikaya + Sahin Law Firm

Scalabrini Center for People on the

Move

Scalabrini Development Office Scalabrini International Migration Network (SIMN)

Scorpio

SE "Ukrainian Sea Ports Authority" Sea Culture Association of Turkey Sea Globe Management & Trading

Sea Trade Holdings
Sea Wellbeing

Sea World Management & Trading

Seacor Marine Seafarers' House

Seafarers Trade Union Organization/

OMK NSZZ Solidarnosc

Seafarers UK

Seamar Management
Seamen's Church Institute

Seanergy

Searock Marine Insurance Brokers Sea-Side Shipping Agency Brazil

Seaspan Ship Management SeaTankers Services (UK) Seaways Psychology Services

Senator Crewing (Manila) SFG Engineering Services

SFL Corporation

Shell Shipping & Maritime Shin Kurushima Dockyard

Shinko Shinkoh

Shinyang NF Shipping

ShipMoney ShipParts.com Shipping Australia

Shipping Professional Network in

Hamburg Shipz

Shunzan Kaiun SimaMarine (India)

Singhai Marine Services (Shanghai)

Sirius Ship Management

Sitara Shipping

Skuld

SMT Shipping Poland

SOCATRA

Sogestran Shipping Solstad Offshore Someca Transport

Sonangol Marine Services

Songa Container

Songa Shipmanagement

South Trade Shipmanagement

South32

Southfield Agencies

Sovcomflot SQE MARINE

Star Bulk Carriers Corp.

Stealth Maritime Stella Maris

Stella Maris - Arica, Chile Stella Maris - Australia Stella Maris - Cape Town

Stella Maris - Catholic Diocese of

Beaumont, Texas USA Stella Maris - Manila

Stella Maris Brasil - Tiplam Santos

Stella Maris Kaohsiung

STELLA MARIS Rio de Janeiro

Stella Maris Scalabrinian Network Stella Maris/Apostolatus Maris,

Montevideo Stena Bulk

Stena Shipping and Ferries

Stichting Pastoraat Werkers Overzee

Stewart World Port Stolt Tankers StratumFive

Subsea Global Solutions

Suisse-Atlantique

Sunrui Marine Environment

Engineering

Sunship Schiffahrtskontor Sustainable Shipping Initiative

Swire Pacific Offshore

Swire Shipping

Swiss Ocean Yacht Management Swiss Re Corporate Solutions Swiss Shipowners Association

Synergy Marine Group

Т

Tagashira Kaiun Taiheiyo Kisen Kaisa Taihua Ship Management TAIKO KIKAI INDUSTRIES

Tamar Ship Management
Ta-Na Crew Manning Agency

Tankerska plovidba Tata NYK Shipping Taylor Maritime (HK)

TCC Group

Team Tankers International TechnipFMC - OneFleet Technomar Shipping

Teekay Group

The China Navigation Company

The CSL Group

The Dow Chemical Company

The International Propeller Club of the United States, Port of Piraeus

The Marcura Group

The Merchant Navy Association

The Mission to Seafarers
The Nautical Institute

The Nautical Institute - US Gulf

Branch

The Nautical Institute of Ukraine

The Naval Connection

The Shipping Corporation of India

The Shipping Professional Network

London

The Standard Club
Thomas Miller Holdings

Tidewater

Titanic Society of Atlantic Canada TMS Technical Marine Solutions TMS-Hamburg Technical Marine

Services

Thome Group

Tohmei Shipping

Tokyo Keiki Inc. Marine Systems

Company

Tomini Shipping

Torm

Tortoise Engineering

Torvald Klaveness

Total Marine Solutions

Tototheo Maritime

Trafigura

Trans KA Tanker

Trans-Global Maritime Agency

Transmed Maritime Limited

Transmed Shipping Co. Ltd.

Transocean Shipmanagement

(Phils)

Transportation Institute

TriNøden Marine

Tsakos Shipping and Trading

Tsavliris Alexander G. & Sons

Maritime Company

Tsuneishi shipbuilding

Tufton

Turk P&I Sigorta

Turkish Chamber of Shipping

Turkish Maritime Federation

Turkish Maritime Pilots' Association

(TUMPA)

Turkish Ocean-going Masters'

Association

Turkish Shipowners' Association

Türkiye Denizciler Sendikası (Seafarers' Union of Turkey)

U

U Ming Marine Transport

UK Chamber of Shipping

UK Club

Ultranav

Uni-Tankers

Unibaltic Shipping

Unicrew Management

Unifeeder

Unilever

Unisea Philippines

Unisea Shipping

Uniteam Marine Limited

United European Car Carriers

United Offshore Support

Unitized Ocean Transport Limited

Unix Line

Ushio Reinetsu

Utkilen

Uvea Marine Services

V

V. Group

Vale

Van Ameyde McAuslands

Van Weelde Shipping Group

Vanmar Shipping

VENLYS Maritime Specialisation

Services

Vento Shipping

Verifai

Viking Marine Services Group

ViraHaber

Viridian Maritime

Vitol

Vortexa

Vroon

W

Wah Kwong Maritime Transport

Holdings Limited

Wallem Group

Wallenius Wilhelmsen

Wan Hai Lines

WaterFront Maritime Services DMCC

Waterfront Shipping Company

Wesmans

Western Shipping

Wilhelmsen Ahrenkiel Ship

Management

Willis Towers Watson

Wilhelmsen Ship Management

Windward

Wintermar Offshore Marine

Wisby Shipmanagement

WISTA Canada

WISTA Colombia

WISTA International

WISTA USA

World Economic Forum

World Fuel Services Corporation

World Marine Offshore

X

X-Press Feeders

Xiamen Hailong Manning Service

XT Management

Υ

Yang Ming Marine Transport

YANMAR POWER TECHNOLOGY

YDK Technologies

Yieldstreet Marine

Yokogawa Electric Corporation

7

Zeaborn Ship Management

Zeymarine Gemi Acentaligi Ve

Hizmetleri Ticaret

ZIM Integrated Shipping Services

Z-Mariner

Zodiac Maritime